<table>
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<td>08.30am-9.00am</td>
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| 09.00am-9.15am   | **Welcome address**  
Speaker: Michael O’Sullivan - President, ACSI |
| 9.15am-10.15am   | **Recovering growth through governance - an analysis of the financial crisis from a governance perspective**  
Professor Thomas Clarke will open the conference with a presentation linking the failures and weaknesses of corporate governance practices in companies to the global financial crisis.  
Corporate governance failings were not the only cause of the GFC but they were significant, above all because boards failed to understand and manage risk and tolerated perverse incentives. Enhanced governance practices should therefore be integral to an overall solution aimed at restoring confidence to markets and protecting us from future crises.  
Speaker: Professor Thomas Clarke - Director, UTS Centre for Corporate Governance  
Facilitator: Phil Spathis - Manager, Strategy & Engagement, ACSI |
| 10.15am-11.00am  | **Highlighting key ACSI Research: identifying the barriers to mainstream ESG analysis and ASX 200 sustainability reporting**  
This session will explore and discuss the findings of ACSI’s current research into the impediments for investment analysts to integrate ESG data into mainstream analysis. We will also outline the key findings of ACSI’s 2009 research into the sustainability reporting practices of the ASX 200.  
Speakers: Gordon Noble - Principal, Responsible Investment Consulting  
Helga Birgden - Principal, Mercer  
Facilitator: Ann Byrne - Chief Executive Officer, ACSI |
| 11.00am-11.30am  | **Morning Tea**                                                       |
| 11.30am-11.55am  | **ESG Research Australia Update: practical implementation**  
Rob Fowler will provide a brief update on the progress of the ESG Research Australia (ESG RA) initiative since it was launched in late January 2009. The update will summarise the goals and policies of the ESG RA.  
Sam Dyson will then provide a short presentation on how a mainstream Australian equities fund manager is seeking to incorporate ESG factors into their everyday research and investment decision making processes.  
Speakers: Rob Fowler - Executive Manager, Investments & Governance, HESTA  
Sam Dyson - Portfolio Manager, Maple-Brown Abbott |
| 11.55am-12.40pm  | **Rights and roles of shareholders - if shareholders are to have an influence what needs to change?**  
Katherine Rabin will provide us with an overview of regulatory reforms across multiple jurisdictions that are important to shareholders. She will provide an understanding of what is happening in the US and other key markets and how shareholders are influencing change.  
This session will draw on the practical lessons and responses to raise corporate governance standards across these jurisdictions.  
Speaker: Katherine Rabin - Chief Executive Officer, Glass, Lewis & Co.  
Facilitator: Rosalind McKay - Manager, Research – Governance, ACSI |
| 12.40pm-1.30pm   | **What a year in corporate governance for the Federal Government – bringing it together**  
Following a turbulent year within the finance sector and general economy, the Australian Federal Government recognises the need for change and aims to raise the bar on a number of key governance issues. Senator the Hon Nick Sherry will speak about how the government intends to address the issues of corporate governance law, disclosure, pay, accountability, post G20 strategies and director and trustee obligations on ESG issues.  
Speaker: Senator the Hon Nick Sherry - Minister for Superannuation and Corporate Law  
Facilitator: Gerard Noonan - Chairman, Media Super |
| 1.30pm-2.30pm    | **Lunch**                                                              |
| 2.30pm-3.45pm    | **DIRECTORS PANEL - what makes boards and directors tick?**  
Lateline Business presenter Ali Moore will facilitate a panel of directors from some of Australia’s largest companies and raise questions on their role in governance. Are we expecting too much from directors on governance? Do they have effective oversight of their executives and organisations? Who is really accountable? How can shareholders and directors improve their communication between each other?  
Speakers:  
Peter Barnes – Chairman, Ansell Limited; Director, News Corporation & Metcash Trading Limited  
David Gonski – Chairman, Investec Bank; ASX Limited & Coca-Cola Amatil Limited; Director, Westfield Group & Singapore Airlines  
Peter Mason – Chairman, AMP Limited; Director, David Jones Limited  
Belinda Hutchinson – Director, QBE Insurance Group Limited  
Facilitator: Ms Ali Moore - Presenter, Lateline Business |
| 3.45pm-4.05pm    | **ACSI Update**  
Since last year’s conference, there have been a number of challenges for ACSI and super funds as they deal with corporate governance issues in the midst of the global financial crisis.  
Ann Byrne will take this opportunity to provide an update of ACSI’s recent, current and planned activities.  
Speaker: Ann Byrne - Chief Executive Officer, ACSI  
Facilitator: Rosalind McKay - Manager, Research – Governance, ACSI |
| 4.05pm-4.20pm    | **Closing Remarks**  
Speaker: Sue Dahn – Director, ESSuper, Deputy President, ACSI |
| 4.20pm           | **Drinks reception**                                                   |